Enabling Reform Areas	Reform Objectives	-	Description and Key Targets	Responsible MDA	Contributing MDAs		Budget	Date	End Date	Status Report	Impact/Implicati I ons	Description of Status	Next Steps
Improved investment promotion environmen t	of business activities that	the State	Increased number of investors carrying out environment- friendly, job creating, revenue generating, and energy saving businesses in the State.	Step 1: Ebonyi State Small and Medium Enterprises Development Agency	Step 1: Ministry of Finance and Economic Development(Depa rtment of Planning, Research and Statistics), Ministry of Commerce and Indsutry and Ministry of Trade and Investment.	5,000,000		Step 1: 5/1/2023	Step 1: 31/3/2023	Done	Improved investment promotion will ensure an enabling friendly business environment capable of creating	owners in all the LGAs and identified thier operational challenges in the form of poor access to finances,	Investment summit to attra both national and international investors 2. Continous Collection, Collation and
	of the State	Step 2: Engage business owners in all the LGAs to identify their operational challenges		Step 2: Ebonyi State Small and Medium Enterprises Development Agency	Step 2: Ministry of Commerce and Industry	3,600,000			Step 2: 15/6/2023	Done	revenue generation and providing social services to the	policies. 3. Creation of Enabling	implementation of the reforms and other Economic
		Step 3: Sensitization of existing businesses on both Local and National Business regulations		Step 3: Ebonyi State Small and Medium Enterprises Development Agency	Step 3: Ministry of Information and State Orientation, Organized Private Sector (EBCCIMA and Neighbourhood Watch)	2,600,000			Step 3: 30/1/2023	Done		International Airport, Good road networks, Financial empowerment of MSMEs in the State through Ebonyi State Small and Medium Enterprises	
		Step 4: Advocacy/ sensitization on the extension of the scope of tax incentives for MSMEs		Step 4: Ebonyi State Small and Medium Enterprises Development Agency	Step 4: Ministry of Information and State Orientation, EBSIRS and Organized Private Sector	1,650,000		Step 4: 2/2/2023		Done		Development Agency, friendly investment policies. 2. Creation of Employments	
		Step 5: Sensitization/Advocacy to attract potential investors both Local and International		Step 5: Ebonyi State Small and Medium Enterprises Development Agency		4,700,000	52,450,000	Step 5: 3/2/2023	Step 5: 17/2/2023	Done		3. Improved internal revenue Genration4. Provision of Social Sevices	

Step 6: Creation of awareness on existing opportunities in the industrial clusters in the State	Step 6: Ebonyi State Small and Medium Enterprises Development Agency	Step 6: Ministry of Information and State Orientation and Ministry of Commerce & Industry	Step 6: Step 6: Done 17/2/2023	
Step 7: Establishment of Ebonyi State Small and Medium Enterprises Development Agency to drive MSME development and growth.	Step 7: Governor's Office	Step 7: Ministry of Justice 20,000,000	Step 7: Step 7: Done 5/1/2023 1/3/2023	
Step 8: Creation of a Website to serve as information hub for businesses within and outside the State. Www.ebonyistate.gov.n g	Step 8: Ebonyi State Small and medium Enterpries Development Agency	Step 8: Ministry of ICT 6,000,000	Step 8: Step 8: Done 26/4/2023 3	
Step 9: Collect, Collate and report statistics on the implementation of the reforms and other Economic Indicators	Step 9: Ebonyi State Small and Medium Enterprises Development Agency	Step 9: Ministry of Finance and Economic Development(Department of Planning, Research and Statistics)	Step 9: Step 9: Done 15/12/202 3	
Step 1:Engage a consultant to understudy the current manual cooperative society registration procedures in the State	Step 1: Ministry of Commerce and Industry	Step 1: Ministry of Agriculture and Natural Resources and Ebonyi State Small and Medium Enterprises Development Agency	Step 1: Step 1: Done 31/3/2023	Achievements: There is automation in the Process of Registering Cooperative Societies in the State.

	Step 2: Propose workable digitization processes		of Commerce and Industry (ICT Department)	Step 2: Ministry of Agriculture and Natural Resources, Ebonyi State Small and Medium Enterprises Development Agency			Step 2: 5/1/2023	Step 2: 31/3/2023	Done		
	Step 3: Engage relevant		Step 3: Ministry	Step 3: Ministry of	8,000,000		Step 3:	Step 3:	Done	_	
	stakeholders to inform them on the digitization proposal		of Commerce and	Agriculture and Natural Resources			6/2/2023	31/3/2023	Done		Engagement with the Consultant to resolve technical issues observed
2. Digitization of the		Automated									after digitization and continuation
Cooperative Societies Registration Processes in the State.	Step 4: Engage a consultant to develope the registration portal	Process of Registering Cooperative Societies in the State	of Commerce and	Step 4:Ministry of Agriculture and Natural Resources	- 2,600,000	16,200,000	Step 4: 5/1/2023	Step 4: 31/3/2023	Done		of renewal process
	Step 5: Create awareness on the new automated registration process		Industry	Step 5: Ministry of Information and State Orientation,Ebonyi State Small and Medium	2,600,000		Step 5: 10/2/202 3	27/3/2023	Done		
				Enterprises Development Agency, Ministry of Agriculture and Natural Resources, Organized Private Sectors, NGOs, and						Impact/Implicati on: The Digitization of the Cooperative Society	
	Step 6: Collate data on			CSOs Step 6: Ministry of	3,000,000		Step 6:	Step 6:	Done	Registration Process will	Collation of data
	the successes achieved through the new registration processes		of Commerce and Industry	Finance and Economic Development (Planning,	0,,		10/1/202	18/11/202 3		reduce the rigorous processes and	on the successes achieved through the new
				Research and Statistics						time involved in the manual registration.	registration processes

of rural agency	Step 1: Engage commercial banks on the need for rural agency banking.	Increased number of rural dwellers with financial access and jobs created	State Small and Medium Enterprises	Step 1: Ministry of Market and Parks Development and Financial Institutions in the State	250,000		Step 1: 21/2/202	Step1: 23/2/2023	Done			Not Applicable
	Step 2: Conduct Sensitization for LGA stakeholders to key into the Agency Banking as an employment opportunity for the youths			Step 2: Ministry of Information and State Orientation	2,600,000		Step 2: 1/3/2023	Step2: 17/4/2023	Done			
						7,350,000						
	Step 3: Training and deployment of the youth on agency banking by commercial banks.			Step 3: Financial Institutions (Zenith Bank, First Bank of Nigeria, Access bank) Local Government Chairmen	1,500,000		Step 3: 20/3/202 3	Step3: 22/4/2023	Done	Impacts/Implication:		
	Step 4: Collate data on the implementation of the rural agency banking			Step 4: N/A	3,000,000		Step 4: 10/01/20 23	Step 4: 12/12/202 3	Done	rural agency banking will enhance Financial	Achievements: There is increased number of rural dwellers with access to financial services and more jobs have been created.	
	Step1: Identify potential regulatory agencies of State and Federal Governments.	Enhanced access to service delivery from State and Federal Regulatory		1. Ministry of Trade and Investment, Ministry of justice	10,000,000	12,600,000	Step 1: 3/4/2023	Step 1: 28/5/2023	Done	Impact/Implicati on: The Creation of One-Stop-Shop	Achievements:	Not Applicable
	Step 2: Provide a work space to house the regulatory agencies of the State and Federal Governments to serve as the OSS.	Agencies for investors and the general public.		2. Ministry of Trade and Investment, Ministry of Housing and Urban Development			Step 2: 3/4/2023	Step 2: 28/5/2023	Done	(OSS) will facilitate access to the services of government regulatory agencies to MSMEs in the State.	and the general public	Provision of a work space to house the regulatory agencies of the State and Federal Governments to serve as the OSS.

	4. Creation of One-Stop-Shop (OSS) to facilitate access to the services of government regulatory agencies.	Step3: Engage the relevant State and Federal stakeholders to secure their buy-in to the OSS programme. Step 4: Implement the OSS by getting the relevant regulatory agencies to post a desk officer to the OSS		State Small and Medium Enterprises Development Agency	3. Ministry of Justice, Ministry of Information and State Orientation, EBBCIMA 4. Relevant State and Federal regulatory agencies, Ministry of Housing and Urban Development		3/4/2023 Step 4:	28/5/2023	Done		Implementing the OSS by getting the relevant regulatory agencies to post a desk officer to
		step 5: Conduct sensitization accross the State on the existence of the services available at the OSS			5. Ministry of Information and State Orientation	2,600,000	Step 5: 4/4/2023		Done		the OSS Not Applicable
		step 6: Collate data on the implementation of the OSS			6. Ministry of Finance and Economic Development(Dept of PRS)	0	Step 6: 10/1/202 3	Step 6: 15/11/2023	Done		Collation of data on the implementation of the OSS
Increased Transparenc y of Official Fees and Procedures	enhance efficiency, create awareness and seamless	based organizations, Traditional Institutions	number of tax payers and investors in	Step 1: Ebonyi State Small and Medium Enterprises Development Agency	Step 1: Ebonyi State Internal Revenue Service	2,000,000		Step 1: 3/10/2023	Done	Impact/Implicati on: Increased Transparency of Official Fees and Procedures will restore confidence, Achievements: 1. Increase in voluntar compliance in tax and revenue payments. 2. Restoration of citizens confidence in tax administration.	
		Step 2: Publication of official fees on both the service and state websites and other social media platforms.		State Internal	Steps 2: Ebonyi State Ministry of Finance and Economic Development	5,000,000	Step 2: 9/1/2023		Done	enhance efficiency, create awareness and seamless accessbilities/pro cedures for taxpayers 3. Increased transparency in tax administration 4. Increased efficiency in tax administration	

2	Step 3: Broadcast advertisment (TV and Radio) and sharing of flyers		Step 3: Ebonyi State Internal Revenue Service	Step 3: Ministry of Information and State Orientation	3,000,000	15,600,000	Step 3: Step 3: Done 3/10/2023			Not Applicable
	Step 4: Letter of notification for Advocacy visit		Step 4: Ebonyi State Internal Revenue Service	Step 4: Ministry of Information and State Orientation	2,600,000		Step 4: Step 4: Done 1/5/2023 3/10/2023			
	Step 5: Establishement of feedback mechanism through platforms like emails,whatsapp pages, and desk offices		Step 5: Ebonyi State Internal Revenue Service	Step 5: Ministry of Information and State Orientation	3,000,000		Step 5: Step 5: Done 3/10/2023			
Transparenc y of Fees and Levies for Inter-State Trade Export of State Trade Exporter Inter-State Trade, vis Promote Goods.	Step 1: Publication of schedule of fees and levies on the service and state websites and other platforms	Increased volume and value of inter- state trade	Step 1: Ebonyi State Internal Revenue Service	Step 1: Ministry of Finance and Economic Development	2,000,000	6,000,000	Step 1: Step 1: Done 1/5/2023	Impact/Implicati on: Increased Transparency of Fees and Levies for Inter-State		Not Applicable
Certification	Step 2: Organize a town hall meeting with stakeholders		Step 2: Ebonyi State Internal Revenue Service	Step 2: Ministry of Works & Transport	500,000		Step 2: Step 2: Done 1/5/2023	Trade Exporter Certification will encourage Inter- State Trade, vis- a- vis Promote Export of Goods.	Achievements: Increased volume and	
	Step 3: Sensitization of the public on harmonized fees payable		Step 3: Ebonyi State Internal Revenue Service	Step 3: Ministry of Information and State Orientation	500,000		Step 3: Step 3: Done 2/10/2023		value of inter-state trade.	
	Step 4: Establishement of feedback mechanism through platforms like emails,whatsapp pages, and desk offices		State Internal	Step 4: Ministry of Information and State Orientation	3,000,000		Step 4: Step 4: Done 3/10/2023			

	Reduction on	Step1. Development of a functional website for Ministry of Lands and Survey. Step 2. Integration of the existing process of Registration and Issuance of Certificate of Occupancy and other Land documents to the website Step 3: Staff training	Increased number of Certificate of Occupancy and other land instruments registered and issued out	of Lands and Survey. Step 2: Ministry of Lands and Survey.	Steps 1: Ebonyi State Board of Internal Revenue Service. Steps 2: Ebonyi State Board of Internal Revenue Service. Steps 3: N/A	6,300,000 4,800,000	13,800,000	10/01/20 23	17/04/202 3	Done: Done Done	Impact/Implicati on: Improved Efficiency in Property Registration and Sustainability of the Land-based		Completion of the Integration of the existing process of Registration and Issuance of Certificate of Occupancy and other Land documents to the website Not Applicable
Improved Efficiency in Property Registration and Sustainabilit y of the Land-based Investment Process	the time for obtaining building	Step 4: Public awareness creation Step 1: Identify relevant ministries, departments, agencies involved in the inspection process	number of Building Permits issued out within 72	of Lands and Survey Step 1: Abakaliki Capital Territory Development	Step 4: Ministry of Information and State Orientation	2,000,000		19th January, 2023	22nd June, 2023	Done	Investment Process will lead to reduction in the time taken to apply and obtain Certificate of Occupancy and other registrable Land Instruments. Impact/Implicati on: Improved	Achivements: Increased number of Certificate of Occupancy and other land instruments registered and issued out within 90 days in the State Achievements: There is increased number of Building Permits issued out within 72 hours in the	Not Applicable
	implementing joint inspection	Step 2: Develop a schedule to jointly inspect a site and identify a lead agency	hours in the State after joint inspection	Step 2: Abakaliki Capital Territory Development Board	Step 2: Ministry of Information and State Orientation	0	6 000 000			Done	Efficiency in Property Registration and Sustainability of the Land-based Investment Process will lead to reduction on the time for	State after joint inspection	Not Applicable

	Step 3: Conduct sensitization to the general public		Step 3: Abakaliki Capital Territory Development Board	Step 3: Ministry of Information and State Orientation	3,000,000	0,000,000		Done	obtaining building Permit by implementing joint inspection		ivot whhiicanic
	Step 4: Advocacy to relevant stakeholders within the sector			Step 4: Ministry of Information and State Orientation	3,000,000			Done			
An enabled legal process where every participant satisfaction will be guaranteed,	sensitization of ADR			Step 1: Ministry of Information and State Orientation	2,000,000		9/1/2023	28/3/2023 Done	impact/Implicati on: Quick determination of Commercial disputes will		
Quick determinati on of Commercial disputes either by the existing laws or through ventilation in the Revenue Appeal Commission of the State or	awareness on opportunities opened to dissatisfied players through the State	Accelerated Justice Delivery Time and reduction in disputes	Ministry of Justice	Step 2: Ministry of Information and State Orientation and Revenue Appeal Commission of Ebonyi State	2,000,000	4,500,000	1/3/2023	15/6/2023 Done	bring about an enabled legal process where every participant satisfaction will be guaranteed, either by the	Achievements: There is speed in Justice Delivery Time and reduction in	Not Applicable
Alternative Dispute Resolution (ADR).	Step 3: Creating desk office charged with the legal issues on Ease of Doing Business in Ebonyi state.	in disputes		Step 3: Ministry of Business Development	500,000		15/3/202 3	1/5/2023 Done	existing laws or through ventilation in the Revenue Appeal Commission of the State or Alternative Dispute Resolution (ADR).	disputes	
	Step 1: Publication of the distinguished tax regimes on the state websites		1.) Ebonyi State Internal Revenue Service	1.)Min of Finance and Economic Development,	0			Done	Impact/Implicati on: Simplified State and Local Business Tax Regimes will help		

6	Simplified State and Local Business Tax Regimes	To adequately distinguish between State Business tax regimes from the Local Business tax regimes to avoid conflicts		Reduced tax conflicts through harmonized State and Local Government taxes	Internal Revenue Service	2.) Ministry of Commerce and Industry, Ministry of Market Development, Ministry of Finance and Economic Development and Ministry of Information and State Orientation	5,000,000	7,000,000	10th Jan, 28/02/202 2023 3	to distinguish between State Business tax regimes from the Local Business tax regimes to avoid conflicts.	Achievements: There is reduced tax conflicts through harmonized State and Local Government taxes	Not Applicable
			Step 3: Broadcast Advertisement (Radio and TV Jingles)		3.) Ebonyi State Internal Revenue Service		2,000,000			Done		
			Step 1: Awareness creation of the provisions in the PPP law of the State		Step 1: Ministry of Trade and Investment	Step 1: Ministry of Information and State Orientation	1,500,000			Done		
	Developmen t of an effective	To ensure private sector participation in the growth	Step 2: Engagement of the organized private sector on identified investment opportunities in the State.	Increased private sector participation	Step 2: Ministry of Trade and Investment	Step 2: Ministry of Justice and Ministry of Trade and Investment	3,000,000		5th 23rd	Done Impact/Implication: Development of an effective PPP Framework will	Achievments: There is increased private sector	Not Applicable
7	PPP Framework	and	Step 3:Publication of the PPP law on the State's official website	in economic activities in the State		Step 3: Ministry of Finance and Economic Development		5,500,000	2023 2023	Done ensure private sector participation in the growth and development of the State Economy	participation in economic activities in the State	Not Applicable
			Step 4: Advocacy visits to the community leaders and security agencies on cordial relationship with Investors in their domain.		Step 4: Ministry of trade and Investment	Step 4: Ministry of Commerce and Industry, Organized Private sector, Ministry of Information and State Orientation	1,000,000			Done		

Improved regulatory framework for private investment in fibre optic infrastructur e		Step 1: Develop a legal framework that will protect the state from unauthorized investment and protect private investment from vandalization	Increased legitimate investment in fibre optic infrastructure in the State.	Step 1: Ministry of Justice	Step 1: Ebonyi State 5,000,000 House of Assembly, Ministry of Power, Ministry of Works and Transport, Ministry of Environment, Ministry of Commerce & Industry			Done	Impact/Implicati on: Improved regulatory framework for private investment in fibre optic infrastructure will	
8	To avoid unauthorized	Step 2: Citizenship Engagement (Townhall meetings, Advocacy visits, sensitizations, etc.)		Step 2: Ministry of Power	Step 2: Ministry of Information and State Orientation, Ministry of Commerce and Industry, Ministry of Environment, Ministry of works and transport	10,000,000	10th January, 2023 2023		prevent unauthorized investment, protect the lives and properties of the citizens, develop a regulated database and improve quality Achievements: Achievements: In fibre is increased legitimate investment in fibre optic infrastructure in the State.	icable
	investment, protect the lives and properties of the citizens, develop a regulated database and improve quality of communicatio n in the State	Step 3: Develop a template for data collection and collation on private investments		Step 3: Ministry of Power	Step 3: Ministry of Finance and Economic Development (Department of Planning, Research and Statistics) 157,000,000	157,000,000		Done	of communication in the State	

		EVIDENCE OF PRIVATE SECTOR PARTICIPATION Name Organization Phone Number Designation Fmail Address											
	Name	Organization	Phone Number	Designation	Email Address								
1	Dr. Kelechukwu Okezie	EB- Coalition of CSO's	8063360120	President	okeziekelly@gmail.com								
2	Mr. Nduka Ozo	Ebonyi State Chamber of Commerce, Industry, Mines & Agriculture	8035854431	Deputy President	ndukaozo@gmail.com								
3	Uchenna Nnachi	International Centre for Energy, Environment and Development	8064001625	Project Assitant	uchenna@ttdnigeria.org								
4	Oru Chinelo C.	New Foundation	7067936391	M & E Officer	oruchinelo97@gmail.com								
5	Akochi Adaeze	Market Women Association	7036721405	President									
6	Nnanna Lilian	Ebonyi MSMEs for Progressive and Good Governance	8164502532	Assistant Publicity Secretary	lilianchristy82@gmil.com								

ſ	7	Chinagorom	Ebonyi Export Club		President	
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